



Office of the Chief Executive

735 Randolph Street, Suite 1900
Detroit, Michigan 48226

September 23, 2026

The Honorable
Board of Directors
Great Lakes Water Authority

RE: CEO Report – September 23, 2026

Chairperson Zech and Directors,

This week, GLWA unveils the inaugural report from our Water Funding Task Force, *“The Crisis Beneath Us: The Urgent Need to Invest in Michigan’s Water Infrastructure.”*

This well researched and collaborative effort brings forth the undeniable recommendation that our state needs a reliable source of funding for water infrastructure. Frankly, we have all known this for a long time. The importance of this report is that it quantifies both the infrastructure need and the dollar impact of potential solutions.

We are at a pivotal moment in our state’s history. It is time to turn decades of talking about water infrastructure needs into actionable steps. In compiling this report, we have crossed paths with many who do see the urgency of this situation.

With the report in hand, our immediate next steps are meeting with stakeholders throughout the state as we further develop policy solutions for this board and others to consider.

We are realistic that the solutions and eventual investment will take time. That is why we need to act now - for the health, safety, and economic security of our children and grandchildren.

As it relates to seeking resources specific to GLWA, as well as to continue building connections with our federally elected officials, last week, Deputy Chief Executive Officer Bill Wolfson, Community and Legislative Liaison Gary Mekjian and I traveled to Washington, D.C. for our second outreach trip this year.

While there, the team spoke with Congresswomen Debbie Dingell and Congressmen Tom Barrett, John Moolenaar, Jack Bergman and Bill Huizenga. We were also able to meet with representatives from the offices of U.S. Senators Elissa Slotkin and Gary Peters, and U.S. Representatives Rashida Tlaib, Shri Thanedar and Lisa McClain.

Additionally, we had the opportunity to meet with representatives from the three leading water advocacy associations – the National Association of Clean Water Agencies, the Association of Metropolitan Water Agencies, and the American Water Works Association, as

well as staff members from both the House and Senate Appropriations Committees' Energy and Water Development Subcommittees.

Switching now to our local outreach, as plans progress on our 14 Mile Road renewal and replacement project, we will be hosting a series of open house-style meetings in the communities that will be the most impacted by the work: Farmington Hills, Novi, and West Bloomfield Township. These meetings will be held as follows:

- Farmington Hills
 - October 7 / The Hawk, 29995 W. 12 Mile Road, 5:30-7:30 p.m.
 - October 8 / William Costick Center, 28600 W. 11 Mile Road, 3:30-5:30 p.m.
- West Bloomfield Township
 - October 12 / Township Hall, 4550 Walnut Lake Road, 5:30-7:30 p.m.
- Novi
 - October 15 / Lakeside Park Community Center, 601 S. Lake Drive, 5:30-7:30 p.m.

We look forward to interacting with the public and sharing the details of the project, its benefits and how it will impact residents and businesses over the next year or so.

Another outreach initiative that we recently started, is Sue's Shoes, a social media series that follows me and my movement throughout the organization through the lens of the different shoes that I wear, whether that be tennis shoes as I visit our team members, heels or loafers as I do my work in the office, or steel-toe boots when I'm visiting one of our many construction sites.

The purpose of this series is to not only share educational information on what we do, but also, appeal to a broader audience of job seekers by sharing our culture through this more light-hearted content. An [example of a recent Sue's Shoes](#), focused on vehicles receiving our new brand and what that means as we move through the community.

On Saturday, September 12, we hosted our team members and their families at the Dossin Great Lakes Museum on Belle Isle for a celebration of our first 10 years of operations. The event, which took the place of our annual open house and plant tour, featured a new exhibit on the history of GLWA, designed by the Detroit Historical Society, a water-themed coloring wall, and opportunities for our team members to connect and share their memories of the first decade of GLWA.

A special part of the day was a ceremony honoring our "*10-Year Club*" which is made up of those team members who have been with us since January 1, 2016. During the ceremony, *10-Year Club* team members each received a certificate of recognition for their decade of service, as well as a special lapel pin exclusive to the *10-Year Club*.

It was a wonderful day to not only thank our team members for their hard work, but also, get to meet their families and thank them for all they do to support our team members.

I will close out my report as I always do by recognizing team members for their accomplishments.

First, congratulations to Pete Fromm, GLWA's Director of Water Transmission. At their annual conference in Kalamazoo last week, the Michigan Section of the American Water Works Association (MI-AWWA) awarded him with its Professional Excellence Award. It's great to see others recognizing what we already know – Pete is a dedicated professional whose leadership is grounded in public service, safety, dependability and a commitment to strengthening our infrastructure and his team.

Staying with the MI-AWWA, LaShone Bedford, Director of Strategic Planning and Development for our Water Operations team, was recently elected to the position of Chair-Elect. She will serve in this capacity for the next year and is positioned to become the organization's next Chairperson. Congratulations to LaShone on being selected for this key leadership role in Michigan's water sector.

Next, I'm pleased to announce that for the eighth consecutive year GLWA has been awarded the Distinguished Budget Presentation Award by the Government Finance Officers Association (GFOA) of the United States and Canada. In addition to receiving the award, GLWA's budget document received special recognition for Strategic Goals & Strategies. Special recognition is given when all reviewers of the document give the highest possible score in particular categories. Kudos to the entire Financial Services Area for their continued excellence!

Finally, I want to send a shout out to Plant Technicians Malcom Prather and Nicholas Pettway, Maintenance Technician Kyle Henderson, Wastewater Conveyance Manager Shadrack Ampomah and Director of Wastewater Conveyance & CSO David McCord who competed in the recent Operators Challenge presented by the One Water Ohio Water Environment Association Technical Conference & Expo. The team took part in five competitions involving maintenance, collections, lab work, process control, and safety. This is the first time a team from GLWA has competed at this event. Way to go team!

COMMUNITY AND LEGISLATIVE RELATIONS

The *Wastewater Best Practices Work Group* (WWBP) met at the University of Michigan Detroit Center on August 5th. The agenda included a round robin sharing of lessons learned from recent storm events, as well as discussions about best practices for chemical tank repair and basin cleaning in freezing conditions during the winter. The WWBP will meet next on October 14th.

On August 18th, GLWA representatives travelled to Detroit's east side to participate in a Jefferson



Attendees of the WWBP meeting on August 5th discuss their response to recent storm events

COMMUNITY AND LEGISLATIVE RELATIONS (continued)

Chalmers meet-and-greet session alongside several city of Detroit representatives, and nearly 100 residents. The session was a great opportunity to help residents put faces to the departments and organizations working in the Jefferson Chalmers footprint, and furthered GLWA's goal of building trust and furthering partnerships within the City.

On August 19, 2026, GLWA co-hosted a joint Thought Leader Forum on PFAS and Biosolids with the Michigan Water Environment Association (MWEA) and the Water Environment Federation (WEF), drawing more than 120 attendees. The session featured a keynote from Michael Potash (Synagro) on managing biosolids land application amid PFAS concerns, and a panel discussion with Janine Burke-Wells (Northeast Biosolids & Residuals Association), Justin Mattingly (WEF), and Dr. John Norton (GLWA) covering regulatory issues and innovative treatment approaches.

The *Communications & Education Work Group* met in person at Allen Park Department of Public Works facility on August 26th. Chief Public Affairs Officer Michelle Zdrodowski and Marketing Manager Stefanie Burns presented GLWA's brand refresh including its vision, mission, and public trust focus. Next, Trisha Bruzek and Alyssa Taube of the Oakland County Water Resources Commissioner's Office gave an overview of their community engagement program, developed to strengthen relationships and build trust with residents, board members and elected officials in the service area. The roundtable discussion focused on water distribution system flushing. The next Communications & Education Work Group meeting will take place on November 4th.



GLWA's Stefanie Burns shares the story behind GLWA's refreshed brand

On August 27th, the *One Water Partnership Co-Chairs* met at the U-M Detroit Center to shape priorities ahead of the October 1st One Water Partnership meeting. The session included a finance-focused discussion with GLWA Chief Financial Officer & Treasurer Nicolette Bateson and Charges Outreach & Modeling Manager Matt Lane. The Co-Chairs also gave input into a plan being developed to engage elected officials and previewed the draft 2026 Scorecard Survey. The next Co-Chair meeting is scheduled for October 30th.

In addition to the multiple work group meetings and collaborative sessions that were held in August, Gary Mekjian, GLWA's Community and Legislative Relations Officer travelled to several member communities for one-on-one sessions. The agendas included discussion on the upcoming charges rollout season and other relevant GLWA business, as well as asking local representatives about their local challenges and opportunities. The goal of these meetings is to identify opportunities for better alignment and collaboration on regionally shared challenges, as well as to understand how GLWA can improve our services and increase overall system resiliency. These meetings included visits with elected and

COMMUNITY AND LEGISLATIVE RELATIONS (continued)

appointed officials in Grosse Ile and Allen Park. Several more meetings with member communities are scheduled for the month of September.

PLANNING SERVICES AREA

Capital Improvement Planning (CIP)

The development of the FY 2028–2032 Capital Improvement Plan (CIP) advanced significantly throughout August, supported by the strong engagement of the CIP Delivery Team. The CIP Controls Team closely monitored and refined program portfolios by incorporating updated cost and schedule information from active projects and by accounting for preliminary FY 2026 year-end actuals.



FY 2028-2032 Roadmap

In addition, the CIP Group conducted several collaborative portfolio evaluation sessions with the Water and Wastewater Engineering Groups to refine project cashflow forecasts and to update portfolio baselines based on actual project data through July. To ensure the CIP budget remains accurate and up to date, the CIP Controls Team will continue working with Water and Wastewater Engineering to capture August project updates and actuals. These steps further strengthen the reliability of the overall CIP portfolio.

In August, the CIP Group collaborated closely with AECOM, GLWA’s program management consultant, on the development of the draft FY 2028–2032 CIP. Project information was reviewed and updated to ensure data accuracy ahead of document production. The FY 2028–

2032 CIP document template continues to progress and has been refreshed to align with GLWA’s updated brand guidelines.

Significant enhancements were also made to the CIP portal, which underwent extensive Quality Assurance / Quality Control (QA/QC) with support from project managers, including updates to project phase statuses, assignments, timelines, budgets, and cover images. Additionally, last month all Program Management Plan (PMP) documents were updated using the new GLWA branding templates and were subjected to thorough QA/QC to verify link integrity, data completeness, and alignment between standard operating procedures and PMP forms.

PLANNING SERVICES (continued)

The CIP Group continued to advance implementation and integration efforts for the Kahua Project Management Information System, supported by Information Technology. While key

functionality has progressed and major issues within the CIP Reporting and Monitoring Phase (Phase 1A) have been substantially addressed, persistent data-validation and configuration challenges warranted postponing the Phase 1A implementation. The project has since been re-baselined. Phase 1A now targets completion in January 2027 to allow sufficient time for comprehensive data validation, operational readiness, and delivery of required functionality. The team remains focused on mitigating remaining risks, validating the solution against production-ready data, and establishing a stable foundation for the CIP Development Phase (Phase 1B) and the full implementation of the Project Management Phase (Phase 2).

Lastly, in August, the CIP Group successfully filled the Assurance Manager position with an internal candidate, Elizabeth Mann, formerly a Wastewater Lifecycle Project Manager. Elizabeth brings strong project management experience, which she will leverage to strengthen CIP risk, quality, and safety monitoring and related evaluations. The team looks forward to welcoming her into her new role, anticipated in the fall after transitioning her current project responsibilities.

Enterprise Asset Management Group (EAMG)

In August, the Enterprise Asset Management Group (EAMG) had the privilege of presenting at the Utility Engineering & Surveying Institute Pipelines Conference in Detroit. Team members Olivia Olszytn-Budry and Steven Dutschke presented GLWA's linear system inspection program, highlighting the successful inspection of GLWA's 120-inch transmission main originating at the Lake Huron Water Treatment Plant and extending to the Imlay Booster Pump Station, and the development of a risk-based asset management program for water transmission systems.

Following the conference, the EAMG coordinated and hosted a technical tour of the Wayne State University/GLWA Pipeline Laboratory in Highland Park. The tour welcomed more than 100 conference attendees and featured 14 vendor demonstrations showcasing cutting-edge inspection and rehabilitation technologies. Participants also gained insight into GLWA

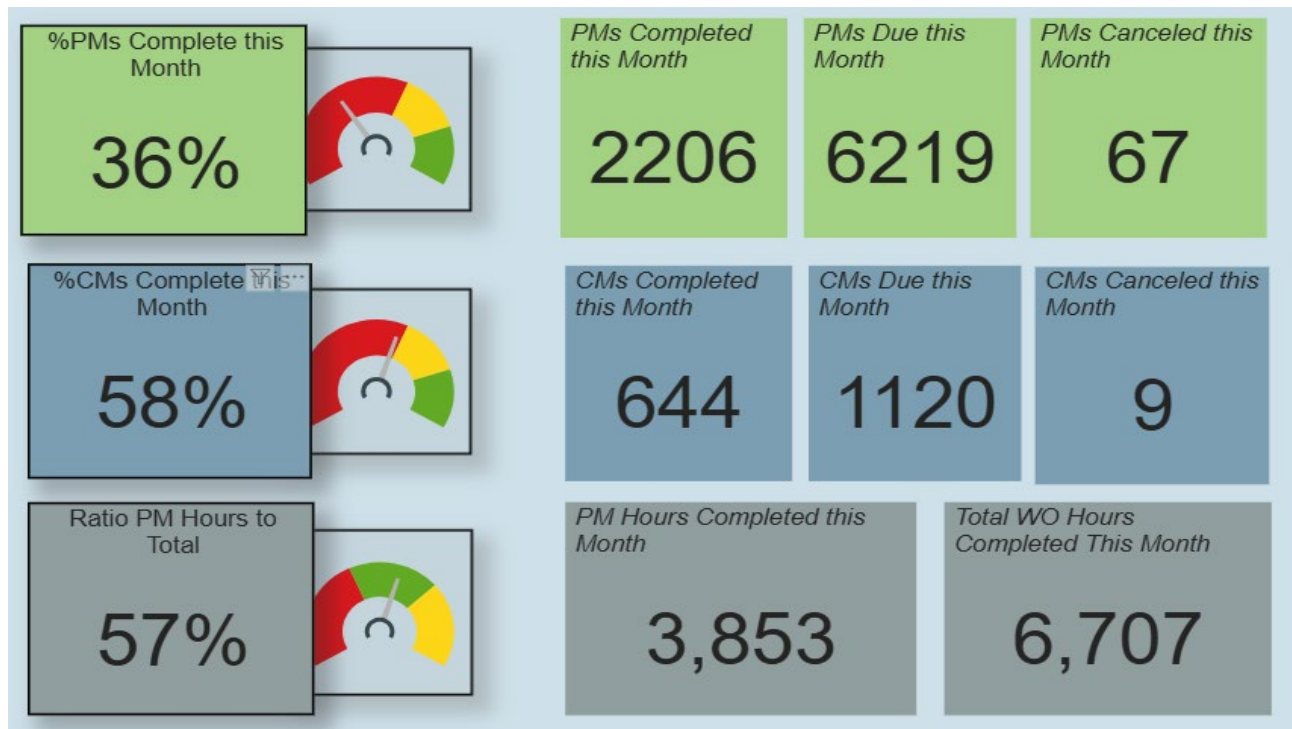
research initiatives, viewed equipment used by GLWA's team members during pipeline failure response operations, and explored GLWA's pipeline "boneyard"—a curated collection of pipeline samples removed from the regional system to support forensic evaluation and future research.

PLANNING SERVICES (continued)



(L) WTP Team Members supplying water to attendees, (C) GLWA's Pipe Museum, (R) EAMG Team Members

Additionally, the EAMG formally launched its Operations and Summary Dashboard for GLWA. This platform integrates detailed asset management data from NEXGEN with custom developed business intelligence visuals, enabling GLWA to access asset-centric insights that strengthen understanding of system performance, condition, and long-term needs.



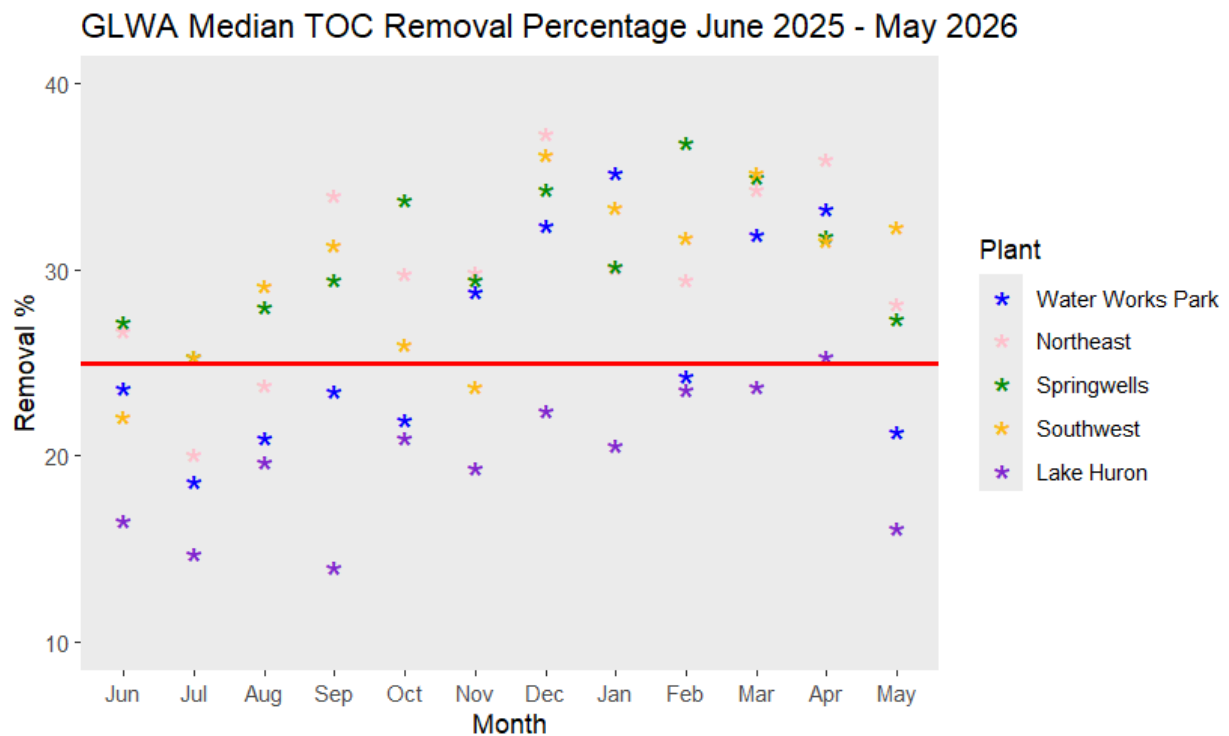
Snapshot of visuals available in the operations summary dashboard

PLANNING SERVICES (continued)

Research, Innovation, & Transformation

Research

The Research Team continued monitoring Total Organic Carbon (TOC) removal across GLWA's five treatment plants. The trend graph displays the median percent removal from June 2025 to May 2026. The Lake Huron Water Treatment Plant shows the lowest median TOC removal compared to the other plants. However, this does not reflect poor treatment performance. The lower percent removal is primarily due to low TOC levels in the raw water, which naturally result in lower removal percentages. Additionally, because TOC concentrations at the Lake Huron Plant average below 2 mg/L, the 25 percent removal requirement does not apply to this plant. The Northeast and Springwells Water Treatment Plants achieved similarly high median TOC removal, while the Water Works Park Plant met the TOC removal goal five times during the year.



GLWA Water Treatment Plants Median TOC Removal Percentage June 2025 – May 2026

PLANNING SERVICES (continued)

Transformation

The Transformation Team is currently working with Water Works Park (WWP) Team Leaders to develop five wall-mounted Personal Protective Equipment (PPE) storage and dispensing stations for placement across several operational areas. An assessment of the intended locations identified the need for a modular solution that can accommodate varying PPE requirements and environmental conditions. This concept is also considered for potential use in laboratories and other areas across the organization that require storage and dispensing stations.

Development is focused on identifying a manufacturing source capable of producing multiple configurations using materials appropriate for the intended environments, including chlorine-exposed spaces. Establishing a repeatable solution will allow WWP to address its current need, while creating a scalable approach that can be adapted for future locations. Final specifications and the initial solution will be finalized following completion of development and validation.

WASTEWATER OPERATING SERVICES

Operations

The Water Resource Recovery Facility (WRRF) operations complied with the Water Quality Standards and Air Quality Standards for the month of August.

Laboratory and Compliance Manager, Dr. Andrea Busch, recently presented on the biological processes of wastewater treatment at the Wastewater Operating Services leadership meeting. Her session was informative, engaging, and highly accessible.

Senior Team Leader Erica Moore and Team Leader Jailynn Johnson leveraged the material from the Wastewater Operating Services Leadership meeting for their respective crews. They condensed the high-level information into a targeted presentation, complete with custom quiz slides to educate and evaluate their team members on the wastewater treatment process. This was an excellent initiative to drive team engagement and reinforce continuous learning.

Reliability and Maintenance Engineering (RME) Due to ongoing construction at Pump Station No. 1 (PS1) and the configuration of our electrical system, the electrical power factor at the WRRF has been impacted by only running pumps on the north side of PS1. The power factor has been approaching 0.85 lagging, which could cause a power factor penalty of \$10,000 per month from DTE Energy. To mitigate



*Power Factor Correction
Capacitors that were placed into
service*

WASTEWATER OPERATING SERVICES (continued)

this, the RME Power Management Team, led by Team Leader Raymond Zdonkiewicz, had the Power Factor Correction Capacitors tested, maintained, and placed into service to raise the plant power factor. This action has contributed to the cost avoidance of \$10,000 a month while construction is in progress at PS1.

The Primary Team, led by Team Leader John Clark and Team Leader-Planner Ned Yeager, initiated a project to perform repairs to all scum beaches and troughs for the circular clarifiers to improve scum removal from the clarifiers. While performing the repairs, John Clark had an idea to test new strategies for scum removal to limit the cost of materials and the maintenance and repair time of the current system. A rudimentary proof of concept test



Left: Scum beach being repaired, Right: 3" trash pump used for proof-of-concept testing

was performed where a three-inch trash pump was placed on the scum beach, and a hose was run to the scum hopper to pump scum directly to the scum hopper instead of utilizing chain and flights. Based on the successful results of the test, this concept is being thoroughly investigated with plans to implement. The goals of this strategy will be to improve scum removal, which will limit nocardia bloom in the aeration system and to reduce overall costs of maintaining the existing scum system. We appreciate and encourage creative solutions such as John Clark's idea and

encourage others to follow suit and help the team innovate and evolve.

To minimize the amount of ash that was leaking out of the incinerators and into the Complex II basement, rabble teeth (essentially "fingers that convey ash through the unit) extensions were fabricated and installed in the 12th hearth of the incinerators. A contributing issue to the ash leaking problem was that the rabble teeth nearest the lute, or sealing, cap were not low enough to prevent the ash from piling up and spilling over the lute cap and working its way down into the basement. With these installed extensions, the ash should never pile up over the lute cap and instead will rabble away from the center shaft, where it can be drawn out and sent to the ash silos. Initial results of this have been overwhelmingly positive and leakage into the basement has been dramatically reduced. This effort reduced the hours required for maintaining cleanliness in the basement of Complex II and also improved the overall safety condition of the basement.



Left: Teeth extensions fabricated and ready for install Right: Teeth extensions installed on rabble teeth

WASTEWATER OPERATING SERVICES (continued)

Laboratory

The Laboratory Team successfully completed all wet weather sampling required during the recent heavy rainfall event across the service area. Several consecutive days of intensified wet weather sampling as well as Combined Sewer Overflow (CSO) sample analyses were needed due to the extended storm conditions, and the team managed these demands while maintaining all routine daily sampling and activities. In addition, the team completed the first round of additional monitoring requirements for the new National Pollutant Discharge Elimination System (NPDES) permit cycle.



NPDES Permit Training

The team continues to prepare for upcoming permit changes through a structured training program. After completing six permit-focused training modules, staff participated in



NPDES Permit Jeopardy, left to right: Laboratory Leader Rob Stinolis, Chemist Elizabeth Walters, Chemist Justin Dzioba, Chemist Tarek Khozimy, Professional Administrative Analyst Javi Contreras and Management Professional Lynda Kostrzewski

scenario-based exercises in which they were given a defined start date and time for wet weather flows. Using the training content, supplemental handouts, and guidance documents, small groups outlined their sampling strategies and timing for a real-world event. To further strengthen knowledge and build confidence, the team also engaged in a round of “permit jeopardy,” adding a fun and collaborative element to reinforce key concepts. This idea of “gamification” for technical training is catching on throughout GLWA. The goal is to make training exercises interesting and engaging through tapping into our natural competitive natures.

Operation Technology (OT)/ Process Automation & Control System Team (PACS)

The team has been working with Operations to re-introduce automation to the chlorination and dichlorination processes at the WRRF. The project consists of three stages including flow-paced dosing at the Chlorination Facility, automation at the Dichlorination Facility No. 3 and feedback control based on residual chlorine analyzers.

A successful round of testing for the new flow pacing strategy for chlorination was conducted. The next stage will proceed in the coming month with operator training and

WASTEWATER OPERATING SERVICES (continued)

production of job aids that detail the use of the new flow pacing operator graphics. Stage No. 2 will begin within the coming months.

The team concluded site acceptance testing of new High Performance Graphics and Alarm configurations for the Oakwood CSO Facility. The team tested all control interfaces, logic, and alarm annunciations for each control system connected asset at the facility.

The new graphics and alarm configurations have been installed at Oakwood, and the team is currently working to resolve the few remaining variances observed during the site acceptance testing.

This month the OT Team continued to participate in the support of the Instrumentation and Controls) component of multiple GLWA capital improvement projects.

Industrial Waste Control (IWC)

Discussions continued with the Ford facilities (Allen Park Landfill and Rouge Complex) regarding per- and polyfluoroalkyl substances (PFAS) issues, and we are working to finalize compliance agreements prior to re-issuing permits to these two entities. Additionally, discussions have taken place with Wayne County Airport regarding PFAS issues.

IWC has been working with the City of Detroit and the Detroit Water and Sewerage Department (DWSD), U.S. Environmental Protection Agency and the Michigan Department of Environment, Great Lakes, and Energy (EGLE) to address releases of oily materials surcharging from private sewer connections at Kimmel Scrap Iron. A Cease and Desist Order was issued to suspend further facility releases and mandate inspection and cleaning of the private sewer connections used by the scrap yard.

Marathon continues to implement the Compliance Agreement for the Melvindale Stormwater per- and polyfluoroalkyl substances Issues.

Engineering and Construction

Wastewater Projects in Design or Miscellaneous.
CIP Design:

CIP-211005 – Contract No. 2103338 – Pump Station No. 2 (PS2) Variable Frequency Drives (VFD) Replacement

This design project involves replacing end-of-life VFD for five of the main lift pumps at PS2, and replacing 4,160-volt electrical gear, including transformers, that will eventually power all eight main lift pumps. The construction project has been approved by the Board of Directors, and the contract has been awarded to Clark Construction. The Notice to Proceed was issued for May 18, 2026, and is projected to have final completion on July 15, 2031. It was noted by the VFD manufacturer that they are discontinuing the proposed Power Flex

WASTEWATER OPERATING SERVICES (continued)

7000 for the project. A suitable alternative is being reviewed concurrently by Project Engineer (HDR) and internally. Project submittals are currently under review and mobilization to site is confirmed to start now in September 2026.

CIP 260206, Contract No. 2300150 – Rehabilitation of Seven Mile Sewer System

This project has completed design and will begin procurement for construction in November 2026, with a notice to proceed expected in April 2027.

CIP260210 - 2201041 - Ashland-Linwood-Lonyo-Second Avenue -Shiawassee (ALL2S)

The Lonyo sewer project issued a Notice to Proceed (NTP) November 15, 2025, and work is ongoing. The other four (ALL2S) will begin construction in June 2027 with bids due October 1, 2026, and the NTP planned for March 2027. State Revolving Fund funding has been applied for, and the public hearing is complete. Public outreach is ongoing for all five projects.

CIP261001, Contracts 2201974 and 2302068 – Rehabilitation of Secondary Clarifiers, Engineering Services at the WRRF for Upgrade of B-Houses and Emergency Process Mechanical Improvements

Both contracts are with Arcadis for critical repairs to the WRRF secondary clarifiers. Contract 2201974 covers the design of piping and meter rehabilitation, while Contract

2302068 focuses on the design of critical mechanical improvements. The Request for Bid is in progress.

CIP 270001, Contract SCN-0000679 – Pilot Netting CSO Facility

This pilot project will design netting and disinfection treatment for three untreated outfalls, B-03, B-04, and B-05. The Engineer recently provided a high-level overview of what potential systems for B-03, B-04, and B-05. These overviews are being compared to the 2008 Long Term Control Plan and the draft NPDES permit to ensure overall alignment. Additional rain events are needed this season to complete the flow monitoring phase as well as the flow sampling and testing requirements of the study phase.

CIP 270007, Contract No. 2301501 – Chemical System Improvements at Baby Creek, Belle Isle, and Puritan Fenkell

This project is to design chemical system improvements at Baby Creek, Belle Isle, and Puritan Fenkell CSO Facilities to replace end of life equipment and improve maintenance and operability. The design phase began and the consultant is currently reviewing equipment and system information for the study phase. Technical memorandums Nos. 1-4 are complete and further site investigations have been scheduled for September 2026.

CIP 270009, REQ 0009181 - Site Improvements at St. Aubin, Belle Isle, and Baby Creek CSO Facilities

Three proposals were received and the proposal evaluation due date is approaching.

WASTEWATER OPERATING SERVICES (continued)

CIP 270010, Contract No. 0000642 – Heating, ventilation, and air conditioning (HVAC) Improvements to Seven Mile and Puritan Fenkell

This project is to provide design services to upgrade the HVAC systems at Puritan Fenkell and Seven-Mile CSO Facilities. The Engineer completed working on 60% design documents, key controls upgrades, and reliability centered design efforts. The 60% design deliverables were provided for review in August which will be followed by the 60% deliverable workshops in the near future.

Contract No. 2204777 - Primary Area Gas Detection and Electrical Build (EB)-20 System Upgrade

This design project is to replace the Primary Clarifier Area Gas Detection equipment in various locations and replace existing Unit Substation SD-1 in EB-20. The construction contract is expected to be awarded in September and was approved by the Board of Directors during the August Board meeting. Procurement is currently finalizing contract execution, and a kick-off meeting is set to take place in September.

Combined Sewer Overflow (CSO) Control Program

GLWA successfully launched the new High-Performance Graphics (HPG) for the Oakwood Facility, CSO and Sewage Pumping Station (SPS). CSO and SPS Operators received training sponsored by Emerson on navigating the updated graphics, reviewing new faceplates, and

validating device points and control logic. Functional testing for sanitary, storm and CSO equipment was completed during Site Acceptance Testing with Operations Team Members, confirming system readiness and improved alarming configuration. Additionally, Leib, St. Aubin and Seven Mile CSO Facilities completed HPG upgrades, while Baby Creek CSO's upgrades are ongoing. HPG are being implemented to reduce alarm floods, highlight critical information and help identify deviations quickly, therefore improving overall operational efficiency.

GLWA was represented by Plant Technicians Malcolm Prather and Nicholas Pettway, Maintenance Technician Kyle Henderson, Manager Shadrack Ampomah, and Director David McCord at the Operators Challenge presented by the One Water Ohio Water Environment Association Technical Conference and Expo in Cincinnati, Ohio. They participated in five events involving maintenance, collections, lab work, process control, and safety. This challenge is intended to build relationships, sharpen skills and have fun at the same time.

CSO

The CSO Team attended the August Wastewater Best Practices Meeting. The team convened to review operational updates and



From left to right: Kyle Henderson, Shadrack Ampomah, Malcolm Prather, and Nicholas Pettway at the Operators Challenge in Cincinnati, Ohio

WASTEWATER OPERATING SERVICES (continued)

discuss recent storm event performance. Operators shared experiences related to CSO facility maintenance and responsiveness. The meeting emphasized winter readiness, focusing on basin cleaning challenges in freezing conditions and best practices for maintaining chemical tanks, including repair planning for fiberglass and steel systems.

Subcontractors provided training to Operations Team Members on the newly installed chemical tank systems at Baby Creek CSO Facility. The training covered operation, monitoring, and maintenance requirements to ensure smooth integration of the upgraded chemical feed systems.

Team members attended the fourth Controls Workshop for the Oakwood and Leib CSO Capital Improvement Projects (CIP). Operations, technicians, and controls engineers continued work on the Control Narrative for CIP upgrades at Oakwood and Leib. The workshop focused on equipment states, automation logic, and signal flows to ensure alignment between field operations and control system programming.

The CSO Team attended the 2026 Quarter 2 (Q2) CSO Discharge Quality Assurance/Quality Control Meeting. This meeting reviewed second quarter discharge data, compliance metrics, reporting accuracy, and follow-up actions. Teams discussed improvements in data capture and regulatory alignment. The CSO treatment facilities were shown to maintain strong performance, with Puritan-Fenkell, Seven Mile, St. Aubin, Baby Creek, and Belle Isle having reported no treated discharge events, while Hubbell-Southfield, Conner Creek, and Oakwood processed both capture and discharge flows. Conner Creek and Hubbell-Southfield contributed the largest treated volumes, reflecting their capacity and catchment size. Total captured volume from all CSO facilities was 588.1 million gallons, consistent with Q2's storm pattern and facility responsiveness.

Team Leader, Richard Muntz, joined the CSO Team. Before joining the CSO Team, Richard previously worked at the WRRF as an RME Team Leader. He currently has his Class D certification in Municipal Wastewater from EGLE. Welcome to the team, Richard!

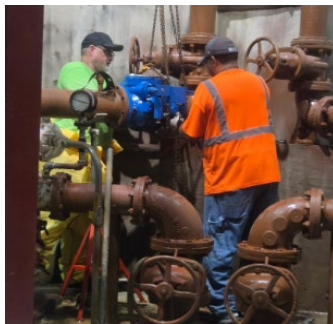
SPS

The SPS Team participated in a system shutdown for Force Main Valve assembly replacement at Belle Isle Pump Station as part of Contract No. DWS-968. Work was performed in conjunction with Lakeshore Global Corporation and the Flow Control Team to ensure the replacement went smoothly. The replacement force main valve will improve pump efficiency by preventing air accumulation in the force main, thus increasing the overall life expectancy of the equipment.

WASTEWATER OPERATING SERVICES (continued)



*Lakeshore Global Corporation
Millwrights replaces the
dewatering pump at Bluehill*



back spinning and also help with odor control as it will keep the discharge line from draining and will reduce the likelihood of gases being released.

The SPS Team implemented a much-needed upgrade at Bluehill Pumping Station. This included the replacement of a six -inch check valve assembly for one of the dewatering pumps. Ensuring the check valve is functional will prevent wastewater from flowing back into the wet well when the pump shuts off, which can prevent the pump from

Conveyance

The Conveyance Team completed the installation of control cabinets and electrical systems for the Fox Creek Valve Remote No. 1 Rehabilitation Project. In the coming weeks, the team will receive and install hatches and perform final testing procedures before systems are put online.

The Outfall Rehabilitation Phase VI Project has progressed, with the Conveyance Team continuing to clean the remaining sections of Outfall B-063 on the opposite side of the river. Crews started staging at Outfall B-054 to continue with Phase VI of the project.

In collaboration with the Detroit Water and Sewerage Department, the Conveyance Team kicked off the City of Detroit Airport Sewer Project. This project aims to repair and rehabilitate sewer pipes before runways are expanded to bring in larger commercial flights. The Conveyance team rehabilitated and reinstalled Backwater Gate No. 9 for Conner Creek SPS. While there, they also removed Backwater Gate No. 6 for inspection.



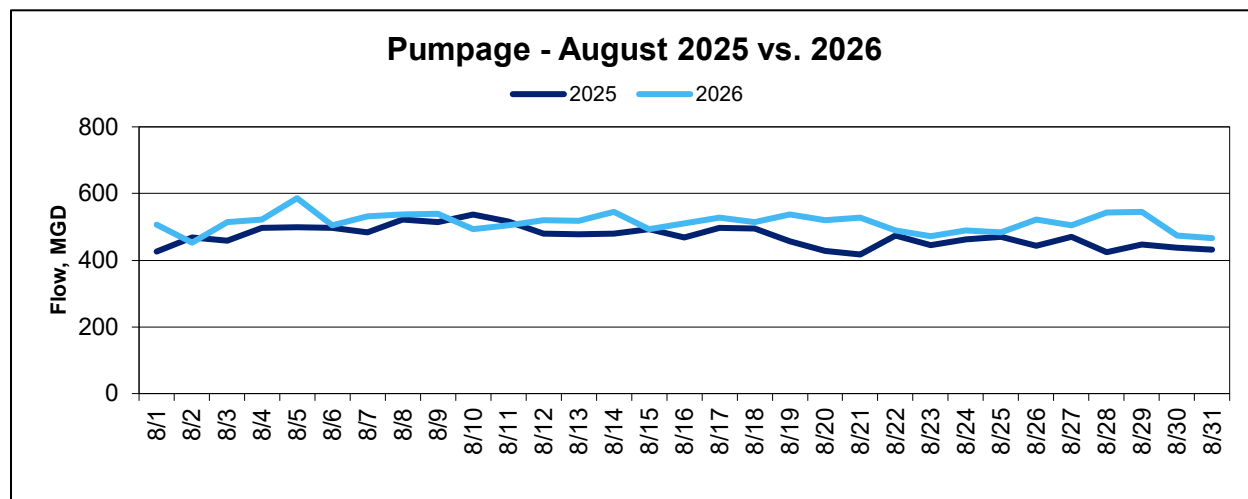
The Conveyance team started the coordination of the lining of the North Interceptor East Arm with the Oakland-Macomb Interceptor Drainage District (OMIDDD) with a target completion date of December 31, 2026. In this joint effort with OMIDDD, the Conveyance Team provides and/or manages flow control as necessary.

*Backwater gates taken out at Conner
Creek SPS.*

WATER OPERATIONS AND FIELD SERVICES

Systems Control Center

There was an 8.7% increase in the August 2026 pumpage compared to August 2025



Engineering

Water Engineering Active Capital Improvement Plan (CIP) Project Status

CIP No. 111009 (Contract No. 1803990) Lake Huron High Lift and Yard Piping Improvements
Project Manager: Brian VanHall

This project at the Lake Huron Water Treatment Plant adds three pumps that are each rated for 20 million gallons per day, a 72-inch flow meter on the south high lift header with an 84-inch butterfly valve for isolation, 16-inch flow metering for process water usage by the plant, blowoff on the south high lift header, infrared heating within the pump building on the south side, and a replacement valve actuator on the 84-inch butterfly valve on the north high lift header. Project completion has been delayed due to Contractor default. The Surety has agreed to complete remaining work, and the Takeover Agreement was executed on May 5, 2026. The Surety selected Whiting Turner as the Construction Completion Contractor.

CIP No. 112006 (Contract No. 1904231) Northeast Flocculator Replacement
Project Manager: Brian VanHall

This project at the Northeast Water Treatment Plant replaces flocculator equipment in all four basins, demolishes inlet gates to each flocculation chamber and installs a baffle block at each basin inlet for flow distribution, improves access to the drywell with stairs and platforms to access the new flocculator gearmotors and replaces the access hatches to the inlet gates in each basin. This project is in the construction phase, and flocculation improvements have been completed for Basin No. 1, Basin No. 2 and Basin No. 3. The project is on track for final completion by March 18, 2027.

WATER OPERATIONS AND FIELD SERVICES (continued)

CIP No. 113010 (Contract No. 0002500) Southwest Water Treatment Plant Flocculation Improvements

Project Manager: Vittoria Veltri

This project involves replacing the existing walking beam flocculators with vertical flocculators in three of the four flocculation basins at the Southwest Water Treatment Plant. The existing equipment will be removed from Basin Nos. 1A, 1B, 2A, and 2B, and new equipment will be installed. The project will be delivered using the Design-Bid-Build method, with an estimated construction completion date of fall 2031. The design contract was recently awarded. The project kickoff meeting occurred on June 16, 2026. CDM Smith is currently working on the preliminary design and tech memos.

CIP No. 122004 (Contract No. 2303968) 84-Inch Triple Offset Ball Valve Procurement

Project Manager: Corey Brecht

This contract is a material purchase for Phase 3 of CIP No. 122004 – 96-Inch Water Transmission Main Relocation Project. The material purchase includes two 84-inch triple offset ball valves that will be provided to the Phase 3 contractor for installation. The lead time of these valves was between 66 - 80 weeks from the start of the shop drawings process and is the primary reason why GLWA pre-purchased these valves. GLWA attended witness testing in June 2026 and the valves are scheduled for delivery in October 2026.

CIP No. 122004 (Contract No. 1900741) Professional Engineering Services for the Design and Construction of the 96-Inch Water Transmission Main Relocation

Project Manager: Corey Brecht

This contract provides engineering and construction assistance services for the entire 96-inch Water Transmission Main Relocation Project (Phases 1 through 3). The consultant is assisting GLWA in the Phase 3 design review activities and construction oversight.

CIP No. 122004 (Requisition No. 2401015) Design-Build of 96-Inch Water Transmission Main Relocation- Phase 3

Project Manager: Corey Brecht

This phase of the 96-inch relocation was awarded by the GLWA Board in April of 2025 and the notice to proceed was issued to the contractor on June 27, 2025. The scope of this project phase includes final design and construction of the pipeline alignment, connections, line stop, temporary booster pump station, isolation valves, and pipeline appurtenances. The project is currently in the design phase and Design Package No. 01 was submitted to the Michigan Department of Environment, Great Lakes, and Energy (EGLE) for review in March 2026 and approved April 2026. Design Package No. 02 95% design deliverable is complete and was submitted to EGLE for review on August 31, 2026. Construction has begun, and project final completion is scheduled for December 31, 2028.

CIP No. 111001 (Contract No. 1803769) Lake Huron High Lift, Low Lift, and Wash Water Pumping and Switchgear Improvements

Project Manager: Eric Kramp

WATER OPERATIONS AND FIELD SERVICES (continued)

This project provides engineering services to address long-standing issues with the switchgear, low lift, high lift, and corrosion control systems at the Lake Huron Water Treatment Plant. The consultant has submitted a 100% design package for the switchgear and low lift pumping improvements, which is sufficiently complete to proceed to secure permitting. A construction contract for this portion is expected to be bid within the next fiscal year. Design for the phosphoric acid system is near 90% completion level. GLWA and the Engineer have met to integrate the equipment being added to the plant more efficiently with the new network architecture. GLWA has also engaged GLWA – Operational Technology for network optimization.

CIP No. 111006 (Contract No. 2101680) Lake Huron Filter Instrumentation and Raw Water Flow Metering Improvements

Project Manager: Eric Kramp

This is a progressive design-build project aimed at addressing outdated and failing programmable logic controllers and controls throughout the plant, with particular emphasis on the filter building. There are two phases with this project. Phase 1 consists of evaluating and validating GLWA's understanding of what work is necessary and then designing a complete set of construction documents. This phase has been completed. Phase 2 is the construction phase of the work designed in Phase 1. Work on this project began in November 2025. The Waste Wash Water Treatment Facility heating, cooling, and ventilation upgrades are ready for commissioning. Network panels have been factory tested and delivered on site, with anticipated Site Acceptance Testing to be performed the week of September 8, 2026. Power and control conduits for the new filter operators are approximately 90% complete. Uninterruptible power supply for the Switchgear Room is installed. Demolition of abandoned control wires in the control room has begun. New network cabinets are being installed, terminated, and tested prior to site acceptance testing and network cut-over.

CIP No. 111012 (Contract No. 2004549) Lake Huron Flocculator Improvements

Project Manager: Andrea Miller

The purpose of this project is to upgrade the rapid mix and flocculation systems at the Lake Huron Water Treatment Plant to meet current standards. The design phase is complete. For the rapid mix system, the existing configuration of four mixers – two in each of the two raw water conduits – will be retained, but the mixer sizes will be increased. This work is being prioritized to maintain the schedule agreement between EGLE and GLWA. Mixers are on site, and installation of mixers in the north raw water conduit is progressing. Electrical power connections to the new rapid mixers need to be finalized before beginning work in the south raw water conduit. The engineer has submitted a basis of design and a 100% drawing set that will be shared with EGLE for permit review. The project will install vertical mechanical mixers instead of horizontal flocculators. The construction phase for this work is scheduled for completion in May 2031.

CIP No. 170802 (Contract No. 2100236) Reservoir Inspection, Design, Construction Administration, RPR Services and (Contract No. 2201316) Reservoir Rehabilitation Phase II (Construction)

WATER OPERATIONS AND FIELD SERVICES (continued)

Project Manager: John McCallum

Contract No. 2201316 is a low-bid construction project with LGC Global. The contract scope includes reservoir cleaning, repairs, and selected capital improvements to 17 finished water reservoirs located at the facilities identified in engineering Contract No. 2100236. The first season of work (September 2023 through April 2024) was completed at the Wick Road, Eastside, and Schoolcraft locations. The second season of the project (September 2024 through April 2025) included reservoirs at Joy Road Station, Ford Road Station, Haggerty Station, Michigan Avenue, and Water Works Park Reservoir No. 1. The third season of work (September 2025 through May 2026) included reservoirs - North Service Center Pump Station Reservoir No. 2, Joy Road Pump Station Reservoir No. 2, and Northeast Water Treatment Plant Reservoir No. 1. The final set of reservoirs at Northeast Water Treatment Plant Reservoir No. 2, North Service Center Reservoir No. 1, Northwest pumping station, Adams Road pumping station, and Water Works Park No. 2A/2B are scheduled for completion by Spring 2027. Additionally, the Franklin Reservoir was taken out of service in the summer of 2025 due to its poor condition. The 90% design EGLE permit set for a new reservoir, process piping and vaults designed by Brown and Caldwell (Contract 2100236), has been issued to EGLE for permit approval with an anticipated November board approval to add it to the LGC Global contract. The project remains on time and within budget.

CIP No. 170803 (Contract No. 0006884) Reservoir Rehabilitation Phase III (Design-Build)

Project Manager: John McCallum

Contract 0006884 is a Design-Build delivery. Proposals were received on July 24, 2026 and GLWA is in pre-award negotiation with a Contractor. The contract scope includes reservoir cleaning, repairs, and selected capital improvements to 15 finished water reservoirs located at Springwells, Southwest and Lake Huron Water Treatment Plants and select Booster Stations. Design and exterior inspections are scheduled to start in December 2026 with rehabilitation activities starting in Fall 2027.

CIP No. 114002 (Contract No. 2201068) Springwells Electrical Gear Replacement

Project Manager: Justin Kietur

This project is currently in the construction phase. It involves the installation of new medium-voltage switchgear and cabling from the secondary side of GLWA transformers to the switchgear, and from the switchgear to the Low Lift and High Lift Pumps as well as the plant unit substations. Construction of the new switchgear room is ongoing, and the majority of the new medium-voltage cabling has been pulled from the Low Lift and High Lift Pumps back toward the new switchgear room. Site civil work for the new electrical duct banks and the utility bridge is complete.

CIP No. 132016 (Contract No. 2004674) North Service Center Pumping Station Improvements

Project Manager: Mark Blossfeld

This project will include rehabilitation of the existing station as Phase 1 of the project with Phase 2 of the project to include new reservoirs and reservoir pump house. The design phase for Phase I, the replacement of line pumps and switchgear, has been completed and was

WATER OPERATIONS AND FIELD SERVICES (continued)

posted for bidding early July 2026. The final bid date is September 15, 2026. The construction phase for this work is scheduled for completion in January 2032.

CIP No. 114017 (Contract No. 2201255) Springwells Flocculator Improvements

Project Manager: Erich Klun

This project replaces the existing horizontal paddle wheel flocculators in the four basins of the 1958 treatment plant and adds continuous turbidity monitoring of its settled water. Basins No. 5 and No. 6 (Phase I) started their second-year warranty following interim substantial completion in December 2024. Phase II construction continues with Basin No. 7 shaft and paddle installation following successful third-party alignment verification. Basin No. 8 shafts are installed and are currently under third party alignment verification. Realtime Basin No. 5 and No. 6 turbidity monitoring successfully passed system acceptance testing and is now available through ovation. Basin No. 7 and No. 8 are both on schedule to be completed and turned over to GLWA by the end of December 2026. Overall, the project is on schedule to finish by the November 11, 2027 Administrative Compliance Agreement date.

CIP No. 112008 (Contract No. SCN-0000757) Northeast Water Treatment Plant Filter Replacement

Project Manager: Erich Klun

The project scope includes the rehabilitation and right-sizing of the plant filtration capacity. Included in the rehabilitation is the replacement of existing filter media, wash water troughs, filter control valves, media surface wash water and wash water improvements, and complete replacement and modernization of the filter control system. Project is being executed under a Design-Build contract arrangement. The 50% design submittal has been completed with the 75% design expected in mid-September 2026. Filter media from failed Filters 11 and 35 have been removed and the filter underdrain inspection by the underdrain manufacturer is scheduled for the week of September 14th. The first of ten phases of construction is expected to start mid-October 2026. The project is scheduled for substantial completion by December 31, 2029 and final completion by June 30, 2030.

CIP No. 116002 (Contract No. DB-150) Raw Water Tunnel Rehabilitation

Project Manager: Justin Kietur

This project is in construction phase. Work within the Pennsylvania Tunnel and Northeast Tunnel is complete. Work within the Springwells Raw Water Tunnel began on October 1, 2025. Ballard Marine has completed all in-water work (liner plate installation, grouting of the annular space between the liner plates/rings and the existing concrete raw water tunnel, infill of entry shafts). Full restoration was completed in July 2026. GLWA is waiting on the City of Detroit to close out the permits.

CIP No. 122019 (Contract No. 2204376) Jefferson Main Replacement

Project Manager: Sean Grant

This project is at 90% design phase. The project involves use of 42-inch, high-density polyethylene fit slip-line of approximately three miles of vintage 1915 cast iron 48-inch piping along Jefferson between the Water Works Park Water Treatment Plant and Rivard

WATER OPERATIONS AND FIELD SERVICES (continued)

Street just east of downtown Detroit. Act 399 Permit is pending with the State of Michigan. Prior to commencing construction, the City of Detroit must complete a set of 16-inch parallel mains from Water Works Park to Rivard, as well as some distribution main work along Jefferson Ave. Construction for the 42-inch slip-lining project will not commence until the City of Detroit predecessor project is complete, estimated for FY 2030.

CIP No. 132015 (Contract No. 1901767) Newburgh Booster Pumping Station Improvements

Project Manager: Jorge Nicolas

The scope of this improvements project is to replace the existing Newburgh Pumping Station with a new pumping station at a different location, demolish the existing pumping station and repurpose the site. The project was advertised for bids in June 2026 and GLWA received and opened the bids from five vendors on July 16, 2026. Vendors are Walsh Group, FH Paschen, LGC Global, Commercial Contracting Corporation and L. D'Agostini. GLWA procurement determined that Walsh is the lowest bidder. GLWA had a meeting with Walsh to confirm understanding of contract scope of work. GLWA procurement is processing the contract, and this contract is to go to the board for approval on September 23, 2026. The estimated Notice To Proceed (NTP) is in October 2026.

CIP No. 122016 (Contract No. 1803942) Downriver Transmission Main Loop

Project Manager: Vittoria Veltri

The 100% design for this project is completed. This project involves installation of a looped main in the downriver area along Inkster Road, between Wick Road and Pennsylvania Road, to maintain service in the event of a break along the existing water mains. This project also includes demolition of Electric Avenue Pump Station reservoirs, and upgrades to the various meter pits. Six bids were received. L. D'Agostini and Sons was the lowest responsible bidder. Project award is on the agenda for September Board with a NTP for start of construction in November or December 2026.

CIP No. 122020 Concord and Nevada Flow Control Valves

Project Manager: Jenny Frakes

This project reached 100% design and completed procurement steps to prepare for bid and is on hold. Two vaults for flow control valves will be established at the intersection of Concord Street and East Nevada Street in Detroit, thus allowing connection between the Springwells, Northeast, and Water Works Park service areas. After the project is awarded, the valves will be procured, followed by construction during the off-peak season.

CIP No. 115001 Emergency Thickener Plate Settler Replacement at Water Works Park

Project Manager: Vittoria Veltri

This project is an emergency Design-Build project. The project kicked off on May 28, 2026, and the preliminary design is being completed by Kokosing and their subcontractor Fischbeck. Project work consists of removing and replacing the plate settlers in the Residuals Thickener Basins at Water Works Park. In October 2025, one of the basin's plate settlers collapsed and the repair is being completed under this contract. Project is expected to be completed by December 2027.

WATER OPERATIONS AND FIELD SERVICES (continued)

CIP No. 122026 14 Mile 48-Inch/54-Inch Emergency Pipe Replacement and Improvements

Project Manager: Sean Grant

This project was initiated and executed on an emergency basis following the main break on 14 Mile Road in Farmington Hills in March of 2026. The scope of the project includes replacing approximately three miles of 48-inch prestressed concrete cylinder pipe (PCCP) transmission main with new 54-inch steel main from Farmington Road to the Haggerty Booster Station. The second phase of the project involves inspection of the existing 54-inch PCCP transmission main from Franklin Booster Station to Farmington Road, as-needed renewal of the inspected pipe sections, and installation of Acoustic Fiber Optic (AFO) cable for long-term monitoring of the PCCP pipeline. The project is being performed by a Design-Build team consisting of Ric-Man Construction, Lakeshore Global, and Brown & Caldwell. The project is currently in detailed design phase and the 90%/Issue for Permit design package was submitted to GLWA in August. Following GLWA's review, the design package will be submitted to EGLE for the Act 399 permitting in September 2026. Construction is expected to begin in November 2026, with substantial completion scheduled for August 2028 and final completion December 2028.

OFFICE OF SYSTEM RESILIENCY (OSR)

Support for Detroit River Interceptor (DRI)

The major construction efforts at Fox Creek are nearing completion, including the reconstruction of the Fox Creek regulator structure (now operational), slide gates installation (gates are in-place but not yet active), and flushing connection improvements. Actuator installation, instrument installation/activation, and acceptance testing are actively being completed. Concurrently, site restoration and punch list development are also ongoing. The new flushing gate connection from the Fox Creek Canal to the DRI was recently tested by the contractor and witnessed by GLWA. This connection will serve the dual purpose of flushing the canal of stagnant water and providing flushing capacity to the DRI to address recurring debris accumulation upstream of the Connor Creek Pump Station.

Energy Management

OSR Energy team recently developed an Electric 30-minute Interval Data Analysis Power BI tool for Lake Huron WTP and WRRF. This tool will provide insights and understanding into these facilities' electrical load profile and help them make better decisions in energy and power usage to control costs. Tools for the remaining water treatment plants are under development.

OFFICE OF SYSTEM RESILIENCY (continued)

Compressed Air Systems in the Southwest and Northeast WTPs were audited by DTE personnel under their Find and Fix Leak Program. Thanks to Southwest and Northeast management for proactively asking for these audits. When GLWA fixes the leaks that DTE identified and tagged we will be incentivized.



DTE Leak Tag

Flood Resiliency Study

A Partner Meeting workshop is planned the fall and will serve as a key milestone in advancing the project's next phase. During this session, stakeholders will review current progress, examine preliminary findings in detail, and engage in structured, solution-oriented discussions around emerging alternatives and potential mitigation strategies. The workshop is designed not only to validate the direction of ongoing work, but also to create a collaborative forum where partners can align on priorities, identify gaps, and refine the path forward. By bringing all contributors together at this stage, the session will play a pivotal role in shaping future activities, strengthening cross-team coordination, and ensuring that collective insights directly inform the strategic decisions ahead.

A summary of the flood project, public meeting materials, and project updates can be found at the [Southeast Michigan Flood Risk Management Feasibility Study](#) webpage. For questions or to provide feedback, please contact SEMIFloodStudy@usace.army.mil.

Regional Support

The GLWA Resiliency Team is initiating planning efforts for the 2027 Regional Resiliency Summit as part of its ongoing collaboration with SEMCOG. Both organizations continue to maintain close coordination to ensure ongoing regional alignment following completion of the Southeast Michigan Flood Risk Management Study and SEMCOG's Resilience Implementation Plan. To support this sustained alignment, a regional projects workgroup will convene in September to review progress on active initiatives, share updates on resiliency projects underway across the region, and identify opportunities to incorporate lessons learned into upcoming phases of work. Together, these efforts reinforce a cohesive,

long-term approach to regional resiliency—one that advances risk reduction, strengthens adaptive capacity, and keeps shared priorities moving forward well beyond the conclusion of individual studies.

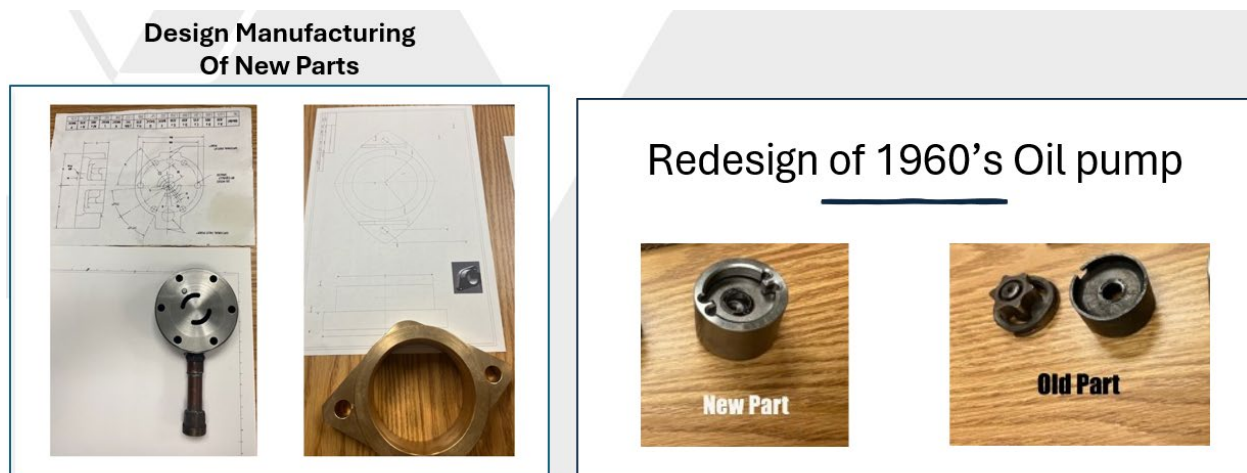
OFFICE OF SYSTEM RESILIENCY (continued)

On-The-Job-Training

The Wrench to Metal Team is advancing several initiatives aimed at strengthening operational resiliency across GLWA's water systems. The team is working closely with the Water Operations Training Alignment Group to document and standardize critical processes at each water plant, including procedures for properly operating water buffalos and isolating high-lift pumps. In addition, all Wrench to Metal videos and GLWA podcasts are being migrated to a new platform, uStudio. This application will provide staff with streamlined, mobile access to essential on-the-job training materials and informational media, while ensuring secure entry through GLWA credentials. To further improve usability and integration, links to relevant Wrench to Metal videos will also be embedded within NexGen, GLWA's work management system, and associated directly with corresponding assets. Collectively, these efforts enhance workforce readiness, knowledge continuity, and system resiliency by making training content more accessible, more connected, and better aligned with operational needs.

Engineering Support

Ongoing efforts include engaging in detailed technical discussions with valve and gear-box manufacturers to understand current capabilities, compatibility considerations, and long-term support options, all with a focus on improving system resiliency. Work is also centered on identifying and connecting with Original Equipment Manufacturers (OEMs) for legacy and discontinued equipment to ensure access to historical engineering data, specifications, and any remaining production resources that support resilient long-term operations. In parallel, the team is sourcing replacement and spare parts for refurbishment efforts and obtaining engineering documentation for specific valve assemblies to evaluate whether downsizing pump capacity is feasible without compromising performance or reliability. These initiatives have strengthened relationships with manufacturers and OEMs, fostering collaboration that supports troubleshooting, custom engineering requests, and



OFFICE OF SYSTEM RESILIENCY (continued)

long-term asset management strategies critical to maintaining resiliency. Additionally, when OEM components are unavailable, new parts are being designed, modified, or fabricated in coordination with fabrication partners to meet operational, safety, and performance requirements that contribute directly to system resiliency.



Wastewater Analytics, Planning and metering (WwAPM)

The WwAPM team produced the draft Annual Wastewater Flow Balance, to be presented at the September 11, 2026 Wastewater Analytics Task Force (WATF) meeting for Member Partner review and comment. The Flow Balance informs the financial process to compute individual shares of the revenue requirement. Comments are requested to be received by the October 19th WATF meeting to be incorporated into the final report by November 1st.

The Biosolids Process Improvements Study team is preparing for the Blue Ribbon Panel scheduled for October 7-9th. The schedule of events provides an opportunity to tour the Water Resources Recovery Facility, to engage with industry experts and peer utilities in the development of biosolids processing options throughout the next 30 years. Due to capacity constraints, RSVPs are requested.

Water Analytics, Planning & Metering (WAPM)

The WAPM team recently initiated a pilot to properly abandon inactive partially abandoned wholesale water meter structures. There are more than 70 partially abandoned meter structures in the system. The WAPM team maintains the equipment at these sites. The majority of the sites have DTE accounts. Because these assets are not routinely maintained or inspected, they could have a negative impact on the system. The deteriorated equipment or pipes that can break and result in leaks and urgent repairs. The structures or entrance manholes can sink or collapse, endangering public safety. Among the problems that could arise from these abandoned assets are the potential for valves to be inadvertently opened and the potential for unmetered or poor-quality water to flow between two systems.

The City of Allen Park was selected as the pilot. We had a discussion with the city. It was concluded that three of their inactive meter locations might be appropriately abandoned since they were no longer needed. The fieldwork has been completed at the two sites, and

OFFICE OF SYSTEM RESILIENCY (continued)

third site is in planning phase. Future energy and maintenance costs will be reduced because of this project, and the system will be protected from incidents concerning public safety, potential issues with water quality, and non-revenue water.

INFORMATION TECHNOLOGY (IT)

IT Security

In the past month, the IT Security team has proactively blocked or thwarted 107,516 spam messages and 77 viruses. Additionally, 52,105 phishing attempts have been caught and 10,802 malware attempts have been blocked.

IT Business Productivity Systems

The IT Business Productivity Systems team, along with the IT Enterprise Asset Management Systems and the IT Service Delivery teams, completed re-branding of over 30 applications, reports and dashboards, and internal SharePoint sites with the new GLWA logo and/or brand colors. These updates now present a consistent reflection of the new brand across GLWA's technology.

IT Customer Service Delivery

The IT Customer Service Delivery team in collaboration with the IT Infrastructure team, IT Administrative Services Team and our Continental Messaging Solutions vendor completed the launch of a new after-hours answering service thereby extending IT's support hours from normal business hours to 24/7/365. Implementing an after-hours answering service strengthens GLWA's operational resilience, improves staff efficiency, and ensures critical incidents are resolved promptly while non-emergency issues are handled during normal business hours.

IT Project Management Office (PMO)

Currently, the IT PMO is managing 19 active projects, and is processing five project requests. The PMO is also assisting with 20 initiatives

PUBLIC AFFAIRS

Celebrating our Team on our 10-Year Operating Anniversary

On Saturday, September 12, GLWA hosted its team members and their families at the Dossin Great Lakes Museum on Belle Isle, for a celebration of our first 10 years of operations. The event, which took the place of our annual open house and plant tour, featured a new exhibit on the history of GLWA designed by the Detroit Historical Society, a water-themed coloring

PUBLIC AFFAIRS (continued)

wall, and opportunities for our team members to connect and share their memories of the first decade of GLWA. A special part of the day was a ceremony honoring the GLWA “10-Year Club,” which is made up of those team members who have been with us since January 1, 2016. Thank you to everyone who attended and celebrated our first decade serving our region and the future of GLWA!

New Brand Identity Continues to Roll Out

The Public Affairs Group continues to roll out GLWA’s new brand identity. One focus since launch has been reaching out to team members throughout the Authority and explaining the new brand to them. To be able to do that, the team has been hosting “New Brand Road Shows” at each of our facilities. Team members who attend the road show go through four different stations where they can learn about the brand, our new mission, vision and values, get a photo and share their favorite GLWA moment. They also receive their new, redesigned security ID badge.

Sue’s Shoes

Public Affairs has produced and released a new episode of the on-going social media series, Sue’s Shoes, which follows CEO Sue Coffey from the lens of the different shoes she wears. This installment follows Sue – wearing her loafers – as she gets her first look at some GLWA vehicles that were recently rebranded. You can watch the video by clicking [HERE](#).

GLWA Has Instagram!

Public Affairs has launched a new Instagram account for GLWA. The account gives GLWA the ability to reach more people by using visually engaging content to inform the public about what’s happening across the Authority. The account details are listed on the image below.



SECURITY AND INTEGRITY

The Hazmat Unit coordinated and completed a total of 167 hours of training during the month and also completed 497 total training hours for the Security and Integrity group for the month of August.

Security and Integrity continued participating along with the Bridgeport Planning Team in planning the upcoming tabletop training exercise for our member partners. The team also began planning the IT Tabletop all-hazard exercise which is scheduled for November 18, 2026.

Finally, Security and Integrity's Emergency Preparedness team met with EPA and Water Operations staff to begin implementing changes to GLWA's Emergency Response Plan which included recommendations from the EPA.

ORGANIZATIONAL DEVELOPMENT (OD)

Performance Team

Internship

On August 14, 2026, the interns celebrated the completion of the summer program with a luncheon alongside their leadership team members. The event gave interns a chance to reflect on and highlight their internship experiences, share best practices and lessons learned, network with fellow interns, and celebrate their memories and accomplishments.

Three interns were nominated by their peers for program awards:

- Kelly Sun – The Guiding Light award for her selfless mentorship.
- Zaina Sabi – The Quiet Hero for her humble contributions to the internship program.
- Leah Haberek – The Culture Builder for embodying GLWA's values.

As we transition into fall, six interns will extend their internships.

Performance

FY27 Baseline Goal Setting Reviews were completed.

Outreach and Events

Michigan Industry & Talent Network Kickoff and U.S. Chamber Foundation Award Event
Patricia Butler, Director, Adino May, Management Professional, and Alicia Parker, Human Resources Generalist, attended the State of Michigan Labor & Economic

ORGANIZATIONAL DEVELOPMENT (continued)

Opportunity (LEO) Sector Strategy event, “Michigan Industry & Talent Network Kickoff and U.S. Chamber Foundation Award Event.” During the program, the U.S. Chamber of Commerce Foundation recognized LEO for its exemplary leadership in Employer-Led Collaboratives (ELC) and its national impact in workforce development. Deb Lyzenga, Division Administrator for LEO, accepted the award and shared the honor with all ELC partners, including GLWA.

During the event, Patricia Butler participated as a panelist discussing best practices, apprenticeship pathways, funding strategies, and return on investment. Additionally, LEO announced the launch of the Michigan Industry & Talent Network (MITN), a new statewide platform designed to strengthen collaboration, share innovative workforce strategies, and deepen cross-sector connections.



Deb Lyzenga, Leo, Alicia Parker, GLWA, Patricia Butler, GLWA, Adino May, GLWA, Anne Pentiak, LEO

One Water Wellness – continues to support our team members in all things well-being! ***Physical Well-Being***

Virtual Well-Being Webinars facilitated by the BCBSM challenged team members to seek opportunities to connect with others, know your blood pressure numbers, learn about lipoprotein lipase, and find beauty in imperfection using the Japanese philosophy of Wabi-Sabi.

ORGANIZATIONAL DEVELOPMENT (continued)

Mental Well-Being

Wellness Wednesdays Meditations continued for GLWA Team Members with a focus on emotional and mental well-being. Powered by Blue Cross Blue Shield of Michigan, August topics included resources for practicing gratitude, promoting relaxation, and connecting with nature.

Financial Well-Being

Retirement Planning Education Series

The Central Services Facility hosted the August in-person retirement plan education lunch and learn session in addition to the one-on-one consultations with team members reviewing retirement goals and personal portfolio performance.

Training

During August, 45 instructor-led training courses were delivered to 205 GLWA team members, totaling 255.5 instructor-led training hours. In addition, 112 online self-paced training courses (e.g., KnowBe4 and 360Water) were completed, totaling 74.5 self-paced training hours.

Talent Management

Staffing

The table below provides a breakdown of GLWA Team Members since the last CEO report:

Number of New Hires	8
Number of Separations	27
Total Staffing - Regular FTEs (YTD)	1,145
Total Staffing – Part-Time (YTD)	10

FINANCIAL SERVICES AREA

August Audit Committee Recap

The August regular monthly Audit Committee meeting was held on Friday, August 28, 2026. The GLWA Audit Committee binders are publicly available at www.glwater.org/financials/. The meeting included the following topics:

The following reports were received and filed.

- ✓ CFO Report
- ✓ Monthly Financial Report for May 2026
- ✓ Grants, Gifts, and Other Resources Report Through July 31, 2026
- ✓ Water Funding Task Force Update as of August 14, 2026
- ✓ Quarterly Economic Outlook Task Force Update
- ✓ 2026 Vendor Performance Assessment Annual Report

Other notable reports that were received and filed.

- ✓ FY 2028 Charges Rollout Schedule
- ✓ Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting
- ✓ Government Finance Officers Association Distinguished Budget Presentation Award
- ✓ 2026 Achievement of Excellence in Procurement Award

Water Funding Task Force Update

The Task Force reached a key milestone in August by sharing with the Board of Directors that its comprehensive report is now in development. Chief Financial Officer & Treasurer Nicolette Bateson, Financial Services Director Scott Garrigan, and Maggie Pallone of Public Sector Consultants provided an overview of the Task Force's research and its subsequent findings regarding Michigan's significant water infrastructure gap. These findings will serve as the foundation for the forthcoming report, which will outline priority funding needs and policy options aimed at narrowing this gap.

FINANCIAL SERVICES AREA (continued)

Water Finance Management Conference

For several years, Chief Financial Officer and Treasurer, Nicolette Bateson, has served on the program committee for the annual Water Finance Management Conference which brings together water utility leaders, financial executives, and industry experts to exchange ideas and explore the latest trends shaping the water finance sector. This conference is a great learning and networking experience – as well as an opportunity to share the work we do at GLWA. This year she presented the topic of *Building an Action Plan for Sustainable Funding* by leveraging decades of research on the growing water infrastructure funding gap into impactful stakeholder engagement. The feedback was very positive – as we are all struggling with knowing and forecasting the gap with actionable steps being less evident.



Chief Financial Officer and Treasurer, Nicolette Bateson, presents at the Water Finance Management Conference

Charges, Outreach, & Modeling



Team members Scott Garrigan and Zac Truman

The American Water Works Association (AWWA) hosted a three-day conference attended by Financial Services Director Scott Garrigan and Management Professional Zac Truman. The session included approximately 60 water and wastewater professionals from across the country. A key component of their participation was an intensive seminar on the “M1” methodology, focusing on the principles of cost-of-service analysis and the development of rate structures consistent with those principles.

Financial Planning and Analysis

For the eighth consecutive year, GLWA has been awarded the Distinguished Budget Presentation Award by the Government Finance Officers Association (GFOA) of the United States and Canada. This award represents a significant achievement by GLWA, reflecting the commitment of the governing body and staff to meeting the highest

FINANCIAL SERVICES AREA (continued)

principles of government budgeting. To receive the budget award, the budget document must meet program criteria and excel as:

- A policy document
- A financial plan
- An operations guide, and
- A communications device.

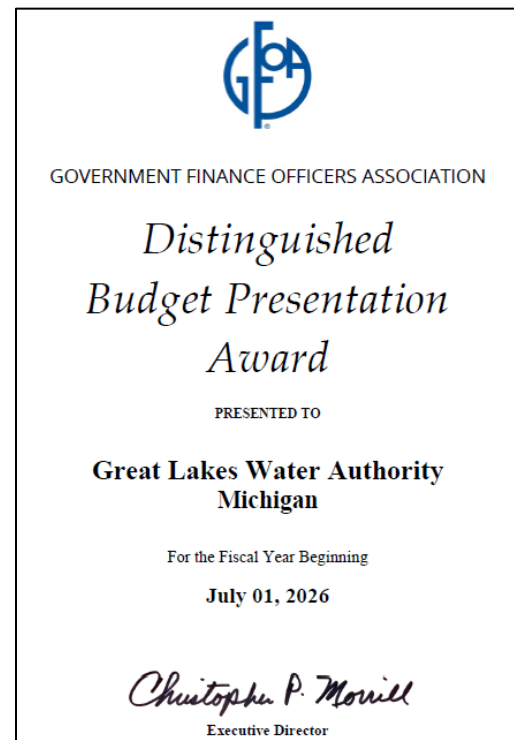
There are 25 criteria categories, fifteen which are mandatory that must be rated “proficient”, to receive the award.

In addition to receiving the award, GLWA’s budget document received special recognition for Strategic Goals & Strategies. Special recognition is given when all reviewers of the document give the highest possible score in particular categories.

There are over 1,900 participants in the Budget Awards Program. The most recent Budget Award Recipients, along with their corresponding budget documents, are updated quarterly on GFOA’s website. Award recipients have pioneered efforts to improve the quality of budgeting and provide an excellent example for other governments throughout North America.

Many groups across GLWA contribute to the development of the budget document. The Financial Planning and Analysis team prepares all Operations and Maintenance sections, led by Robert Arbaugh with final review by Cindy Cezat. Special thanks to CFO Executive Assistant Phyllis Walsh, who produces the graphics and assembles the final budget document.

The GLWA FY 2027 and FY 2028 Biennial Budget & Five-Year Financial Plan FY 2027 through FY 2031 can be found on the GLWA website [GLWA-FY-2027-2031-Biennial-Budget-Financial-Plan-Final.pdf](#).



FINANCIAL SERVICES AREA (continued)

Procurement Update



Last month, Procurement Managers Michael Lasley and Kimberley Ungerman attended the 2026 NIGP Annual Forum, the largest North American conference focused on public procurement. The four-day event offered sessions on core procurement practices, advanced sourcing strategies, technology and AI, ethics, and cooperative purchasing. GLWA representatives participated in plenary sessions

and small workshops, connecting with procurement professionals from across North America to exchange insights and best practices. The NIGP Products Exhibition also provided attendees with the opportunity to explore new products and services from nearly 210 government suppliers.

The August Procurement Pipeline is attached. This edition includes a list of upcoming solicitations.

OFFICE OF THE GENERAL COUNSEL

Litigation: The Office of General Counsel (OGC) stands as GLWA's frontline defense—vigorously defending and proactively shielding the organization from legal threats, neutralizing claims before they escalate, and ensuring every action we take is grounded in integrity, compliance, and unwavering protection of the organization and public trust.

GLWA v Michigan Department of Transportation, Court of Claims, No. 24-00019: GLWA filed a notice of claim with the Court of Claims related to its relocation claim (Gordie Howe International Bridge). On September 3, 2026, the Court issued an Order and Opinion regarding the parties' cross-motions for summary judgment. The Court granted MDOT's motion for summary disposition, in part and denied GLWA's motion for summary judgment. GLWA's breach of contract claim remains, and the Court will conduct a trial limited to the meaning of the term "eligible relocation costs" as it appears in the Transfer Agreements. A trial date will be set for this limited issue.

Dubrulle et al v Great Lakes Water Authority and Consolidated Cases, Michigan Supreme Court Docket Numbers, 169268–169299 and 169304: After the significant rain events in June and July 2021, several lawsuits were filed against GLWA. Most of the lawsuits were dismissed based on governmental immunity. On October 2, 2025, the Court of Appeals (COA) reversed the Summary Disposition granted in favor of GLWA in favor of the *Dubrulle* litigants, who are seeking damages arising from sewer backups. The COA reversed the dismissal of

GLWA on the basis that dismissal was premature; and that Plaintiffs should be allowed discovery as to proximate causation. GLWA filed an application for leave to appeal the Court

OFFICE OF THE GENERAL COUNSEL (continued)

of Appeals decision to the Michigan Supreme Court. On July 17, 2026, the Michigan Supreme Court denied GLWA's application for leave to appeal. With the Supreme Court's denial, the matters return to the trial court, where discovery will now proceed. A scheduling conference with the court is scheduled for early September. Importantly, neither the Court of Appeals nor the Michigan Supreme Court issued any substantive rulings on the merits, and all of GLWA's defenses remain intact.

Wolf, et al v GLWA, Wayne County 3rd Circuit Court Case No. 25-003683-CZ: On March 11, 2025, Plaintiff Wolf filed a lawsuit against the Great Lakes Water Authority. This putative class action challenges the Industrial Waste Control Charges GLWA charges its non-residential property owners. GLWA filed a Summary Disposition motion on May 22, 2025, as there is a good faith belief that the alleged claims are a restatement of the same "Tax Claims" from a previous case known as: *General Mills, et al vs GLWA*, which was disposed in 2023. On January 22, 2026, the Court denied GLWA's motion. GLWA filed an application for leave to appeal the lower court's decision with the Michigan Court of Appeals. In the meantime, unless the case is stayed, the parties will proceed with discovery.

Mays, et al v GLWA, U.S. District Court, Eastern District of Michigan, Case No. 2:21-cv-10911: Twenty-nine current and former union members filed a lawsuit in federal court. The case was stayed and directed to arbitration pursuant to the collective bargaining agreement. The arbitrator ruled in GLWA's favor based on the issue of arbitrability. GLWA then moved to have the federal case dismissed. The Court entered an order partially granting GLWA's Motion for Summary Disposition and partially dismissing Plaintiffs' claims. Plaintiffs appealed to the 6th Circuit Court of Appeals. The appeal is pending.

Ahmed v GLWA et. al., Wayne County, 3rd Circuit Court Case No. 25-009883-CD: On June 25, 2025, Plaintiff Shakil Ahmed, a former GLWA employee, filed this lawsuit against the Great Lakes Water Authority (GLWA) and a GLWA employee, alleging violations of the Elliott-Larsen Civil Rights Act. The Parties engaged in early Mediation on July 17, 2026, and this matter is being resolved pursuant to the mediator's recommendation and Board approval.

Clark vs GLWA, Wayne County 3rd Circuit Court Case No. 25-013826-NO: On September 5, 2025, Plaintiff Maurice Clark filed a premises liability claim based on the injuries he allegedly sustained while working at the Springwells Water Treatment Plant. GLWA has tendered the defense and indemnity for this matter to the general contractor's insurance carrier.

GLWA v De-Cal, et al, Wayne County, 3rd Circuit Court Case No. 24-014977-CB: This litigation involves defective liners at Baby Creek CSO. Facilitation occurred on June 16, 2026, and the parties have reached a resolution.

Marcus Moore v GLWA et al, Wayne County, 3rd Circuit Court Case No. 24-009468: This litigation stems from an automobile accident. The parties are in the process of resolving the matter and a dismissal with prejudice will be entered.

OFFICE OF THE GENERAL COUNSEL (continued)

Sulo v GLWA et al, Wayne County, 3rd Circuit Court Case No. 26-006579-NF: This litigation involves a vehicular accident involving GLWA vehicle. The Plaintiff alleges that because of the accident they have suffered physical injury. This matter is currently in discovery.

Poe v GLWA et al, Wayne County, 3rd Circuit Court Case No. 26-011378-NI: In this litigation, the Plaintiff alleges she suffered damages to her person and vehicle when a manhole cover was ejected from the sewer. GLWA was served with a summons and complaint and will file an answer to the complaint.

Contract Negotiations, Consultations and Outreach

2026 Water Contract Reopener Meetings: The OGC is actively engaged in the 2026 water contract reopener process. Under the model water contract, member communities are required to review and, if necessary, amend their contract value primarily maximum day and peak hour demands—on a four-year cycle. The last reopener occurred in 2022.

Laurie Koester, Assistant General Counsel, represents the OGC and serves as a key member of the contract reopener team, which includes Matt Lane, Manager of Charges Outreach & Modeling, an engineering consultant, and a facilitation consultant. The team will meet with 87 member partners through September. Once all contracts are finalized, they require member approval before being submitted to the GLWA Board.

As of August 26, 2026, fifty-seven (57) of the eighty-seven (87) contract amendments have been fully executed with members.

NPDES Permit Negotiations: The Final NPDES Permit was presented by EGLE for public comment on August 3. A hybrid in-person and virtual public meeting and hearing with EGLE-WRD was held on September 3, 2026, at 5:30 p.m., at the Kemeny Recreation Center located at 2260 South Fort Street, Detroit, MI 48217. Any public comments will be considered in the final decision to issue the Permit, as will comments made during the public hearing. The public comment period ended September 10, 2026. Associate General Counsel, Lavonda Jackson, is GLWA's key internal legal representative on this matter.

96-inch Water Transmission Main: OGC continues to negotiate and acquire easements related to Phase 3 of the project. Improvements to the Dorsey Dickenson valve and field testing continue. Phase 3 remains on schedule to conclude in 2028.

36-inch Water Transmission Main Break: OGC assisted with filing the damage claims. Liberty Mutual has started payment of claims and OGC continues negotiations related to the project. GLWA has submitted two claims and supporting financial documents.

Legislative Updates: The OGC continues to monitor legislative activity. The OGC continues working with others to develop state stormwater utility legislation, and continuing discussions with members of the U.S. Congress, staffers, and various representatives of

OFFICE OF THE GENERAL COUNSEL (continued)

several regulatory agencies to discuss various GLWA projects and capital improvement plans. OGC staff attended USEPA's Listening Session Regarding the EPA's Draft Guidance for Reducing Risk from PFOA and PFOS in Biosolids on August 12, 2026. GLWA will be submitting comments in response to US EPA's request for feedback on its draft guidance: Reducing Risk from PFAS in Biosolids.

Environmental and Workplace Safety Compliance: The OGC continues to work with the Chief Operating Officers, the Director of Enterprise Risk and Safety and team leaders from both the water and sewer systems to comply with regulations and to respond to any alleged violations. OGC staff met with WRRF staff to discuss and determine compliance issues with the US EPA's rule under the Toxic Substances Control Act (TSCA) to ban most consumer and commercial uses of dichloromethane (DCM, methylene chloride) on August 25, 2026.

Federal Grants and Contracts: The OGC will work with Grants as they finalize the Grants Manual as being developed in the Grants Program Development Project.

Industrial Pretreatment Program ("IPP") & Industrial Waste Control Group (IWC): The OGC continues to assist on PFAS and PFOS matters. OGC staff participated in negotiations with Ford Motor Company to resolve the Ford Clay Plant Compliance Agreement on August 24, 2026.

Real Estate: The OGC is working to secure licenses, easements, and acquire properties related to various water and sewer projects including the Farmington Newburgh Facility Improvements. Additionally, OGC staff fields inquiries related to GLWA property purchases and sales.

Member Outreach and Training: The OGC continues to be an active participant in Member Outreach sessions and other training. OGC staff attended the PFAS and Biosolids: A Thought Leader Forum, co-hosted by GLWA, the Water Environment Federation (WEF) and Michigan Water Environment Association (MWEA) on August 19, 2026.

Main Relocations/Repairs: The OGC continues to support water operations in its discussions with community stakeholders regarding water main relocations and repairs. The 96", 42" and 36" projects continue with property acquisitions, damage claims resolution, maintenance and management.

Organizational Development: The OGC continues to provide legal advice and counsel to Organizational Development on labor and employment relations issues and matters. The OGC is also actively assisting with ongoing GLWA Policy review and assisting with introducing GLWA's Preventing Workplace Harassment and Discrimination online training.

OFFICE OF THE GENERAL COUNSEL (continued)

Procurement: The OGC continues to assist GLWA's Procurement Team negotiate contracts, change orders and amendments and interpret contractual provisions. The OGC is also assisting with the Procurement Policy's Procedures and updating GLWA's template contracts.

Statistics:

<i>Contract Statistics for 8/14/26 to 9/9/26</i>	#
Contracts approved as to form:	38
Contracts drafted or revised:	120
<i>Subpoena Statistics for 8/1/26 to 8/31/26</i>	#
Subpoenas/Information requests received:	11
Subpoenas/Information responded to:	6

This report is not exhaustive, nor does it encompass all activities of the Office of General Counsel, as certain work remains protected under attorney-client privilege and the attorney work-product doctrine.

Respectfully submitted,



Suzanne R. Coffey, P.E.
Chief Executive Officer

SRC/dlr/rcb

Attachment: August 2026 Procurement Pipeline

Welcome to the August edition of *The Procurement Pipeline*, a monthly newsletter designed to provide updates on doing business with the Great Lakes Water Authority (GLWA).

Procurement Tip of the Month: Communicating with GLWA During the Solicitation Process

An open and competitive procurement process ensures that all vendors have a fair and transparent opportunity to compete for GLWA contracts. A key part of maintaining this fairness is making sure every participating vendor receives the same information throughout the solicitation process. Once a solicitation is posted in [GLWA's Euna Procurement Portal](#), all vendor communication regarding that project must be directed to the GLWA Buyer identified in the solicitation documents. Using a single, centralized point of contact helps maintain a level playing field for all respondents and protects the integrity of the procurement process.

Vendors with questions about an active solicitation in Euna may use the following channels.

- **Pre-Bid/Proposal Meetings.** These sessions give vendors the opportunity to learn more about the project and ask the GLWA Buyer and Project Manager questions. Dates, locations, and instructions for joining are listed on the solicitation's Euna page.
- **Question and Answer Period.** Until the question deadline listed on the Euna page, vendors may submit written questions. Questions are answered by the GLWA Buyer in consultation with the Project Manager and then posted as an addendum in Euna.
- **Email.** Vendors may email questions directly to the Buyer. Any inquiries sent to other GLWA staff will be rerouted to the Buyer to maintain consistency.

After a solicitation has closed and a contract has been awarded, vendors who were not selected may request a vendor debrief meeting with GLWA Procurement to gain insight that may improve

future responses. Debrief meetings are available only for Request for Proposal solicitations evaluated using a qualifications-based selection (QBS) method. To preserve the integrity of GLWA's procurement process, debrief meetings can only occur after the contract and/or purchase order has been fully executed and only for vendors who submitted a response.

GLWA's 2026 Vendor Outreach Event

On October 29, 2026, GLWA will host its annual Vendor Outreach Event at Schoolcraft College. This half-day event will feature a keynote presentation by Kurt David on the workforce of the future and in-depth walkthrough of a successful GLWA project with insights from both GLWA team members and participating vendors. To register for the October 2026 event on Whova, please [click here](#).

Virtual Vendor Introduction Meetings

If you are interested in learning more about doing business with GLWA, contact us at GLWAVendorOutreach@glwater.org to schedule a virtual vendor introduction meeting. Topics include tips for submitting competitive bids or proposals responses for GLWA solicitations.

Keeping up with GLWA

Our Chief Executive Officer (CEO) Monthly Report provides a wealth of information and news about important initiatives within GLWA's service territory that impact GLWA, its member partners, and the public. To read the July 2026 Monthly Report, please [click here](#).

What's Coming Down the Pipe?

Current Solicitations: Register in GLWA's [Euna Procurement Portal](#) for new solicitations. *Upcoming Procurements:* See newsletter page 2.

Visit GLWA online!

To see the GLWA vendor homepage, please visit www.glwater.org or contact us via email at procurement@glwater.org.

Upcoming Solicitations August 2026

Category	CIP #	Description/Project Title	Budget
Water System (next four to nine months)			
Construction	111012	Lake Huron Water Treatment Plant Flocculation Improvements	\$60,000,000
Wastewater Systems (next four to nine months)			
Construction	232002	Conner Creek Sanitary Pump Station	\$190,000,00
Construction	260803	WRRF Roof Improvements – Phase II	\$3,000,000
Construction	260206	Rehabilitation of 7 Mile Sewer System	\$14,200,000
Construction	261001	WRRF Rehabilitation of the Secondary Clarifiers Phase 1 (CMAR)	\$30,000,000
Enterprise (next three months)			
Information Technology	O&M	Shift Logs and Operational Rounds Solution	\$600,000
Information Technology	O&M	Accounts Payable Automation Solution	\$350,000
Information Technology	O&M	Computer-Aided Dispatch Solution	\$400,000
Water System (next three months)			
Professional Services	116101	Design/ Inspection of Raw Water Tunnels	\$4,242,000
Construction	122020	Concord Nevada Flow Control Valves	\$7,000,000
Wastewater (next three months)			
Design	211009	Rehabilitation of the Circular Primary Clarifier Scum Removal – Study	\$1,800,000
Design	261001	WRRF Rehabilitation of the Secondary Clarifiers Phase 1	\$8,000,000
Design	213008	WRRF Rehabilitation of Ash Handling Systems	\$1,600,000
Design	270002	Meldrum Sewer Diversion and VR-15 Improvements	\$2,000,000
Projects moved to Procurement Team (Preparing for solicitation on Euna Procurement)			
Professional Services	O&M	Staffing Services	\$500,000
Construction	260210	Rehabilitation of GLWA Sewers: Ashland Relief, Linwood, Second, and Shiawassee (AL2S)	\$14,000,000
Construction	O&M	Job Order Contracting	\$25,000,000
Construction	132016	North Service Center Pumping Station Improvements	\$108,322,551
Professional Services	O&M	Boiler Operation and Maintenance	\$800,000
Professional Services	O&M	Third Party Facilitation – Member Outreach Program	\$2,000,000
Professional Services	O&M	Mechanical, Plumbing and HVAC Repair Services	\$170,000
Professional Services	O&M	Alum sludge hauling	\$1,391,144
Professional Services	O&M	Architectural, Engineering and Design Services	\$300,000
Professional Services/ Construction	O&M	Personnel, Equipment Doors and Frames Corrective Maintenance Replacement Services	\$510,000

Vendors should continue to monitor [Euna](#) for solicitation updates.

Acronyms		
WRRF: Water Resource Recovery Facility	CSO: Combined Sewer Overflow	WTP: Water Treatment Plant